MEPC

Annual Report and Accounts 1974



# MEPC Limited

Chairman's Statement Directors' Report and Accounts for the Year ended 30 September 1974



# MEPC Limited

# Board of directors

Chairman Sir Henry Johnson KBE

Deputy Chairman A Kennedy Kisch MA

Managing
Peter Anker FRICS FRI

Deputy Managing
Maxwell Creasey FRICS

R H Sheppard FRICS
W E Philp FRICS
J C Hawkes FRICS
The Hon Angus Ogilvy
R G Dashwood MA FRICS
The Hon Jacob Rothschild
Jack W Hughes BSC (EST MAN) FRICS
Sir Don Ryder
D J Davies MA
C J Benson FRICS
A L Crowe FCA

# Secretary and registered office

A L Crowe FCA Brook House 113 Park Lane London W1Y 4AY

# **Auditors**

Thomson McLintock & Co Chartered Accountants 70 Finsbury Pavement London EC2A 1SX

# Registrars and transfer office

Barclays Bank (London and International) Limited Registration Department Radbroke Hall Knutsford Cheshire WA16 9EU

# Bankers

Barclays Bank Limited Lloyds Bank Limited Midland Bank Limited National Westminster Bank Limited

# **Group Information**

# Regional Offices in the United Kingdom

City Office

Forum House 15-18 Lime Street London EC3M 7AB

Manager: Ray Penney ARICS

Midlands Regional Office

Metropolitan House 1 Hagley Road

Birmingham B16 8TG

Manager: Roger Carey ARICS

North Western Regional Office

12 St. Anns Square Manchester M2 7HS

Manager: Ted Merrony ARICS

South London Office

22 Park Street Croydon CR9 3HQ

Manager: John Lewis BSC FRICS

Southern Regional Office

23a New Street Salisbury SP1 2PH

Manager: Stuart Bingham FRICS

Surrey Regional Office

98-110 High Street Guildford GU1 3HE

Manager: Paul Waldock ARICS

Western Regional Office

73 Queen Square Bristol BS1 4JP Manager: Michael Milligan ARICS

Yorkshire Regional Office

CMA House Park Place Leeds LS1 2HP

Manager: Peter Johnston ARICS

# **Overseas Offices**

# Belgium

Immobilia SA

400 Avenue Louise

Brussels 1050

Manager: John Addelsee ARICS

# France

MEPC SA

Maison de Suede

125 Avenue des Champs-Elysées Paris

Manager: Didier Croix

# Germany

MEPC Munich Limited

Bau-ueberwachungsburo München

D8 München 80

Maria Theresia Strasse 26

West Germany

Manager: Hugh Cantlie ARICS

# Ireland

MEPC Ireland Limited

3 Fade Street Dublin 2

Manager: Wing-Commander Frank Squire DSO DFC

# Australia

MEPC Australia Limited

**Head Office** 

41 McLaren Street P.O. Box 653

North Sydney 2060

Managing Director: Michael Billinghurst BSC FRICS

# **Branch Office**

Melbourne

424 St. Kilda Road

Melbourne 3004

Manager: J. A. Austin

#### Canada

MEPC Canadian Properties Limited

# **Head Office**

1027 Yonge Street Toronto Ontario M4W 3E8

President: Ray Greiner FRI

## **Branch Offices**

Calgary

Suite 502, 239, 8th Avenue SW Calgary Alberta

Manager: Ted Prete FRI

Edmonton

Suite 1402, 10025 Jasper Avenue

Edmonton Alberta T5 1S6 Manager: Austin Evans FCA

6009 Quinpool Road

Halifax Nova Scotia

Manager: Ted Cunningham

Montreal

Suite 310, 1470 Peel Street

Montreal PO

Manager: Philip Ronchetti

Suite 500, 267 O'Connor Street

Ottawa Ontario K2P 1V3

Manager: Cam Campbell

Quebec City

710 Place d'Youville

Quebec City Quebec

Manager: Jean Larose

Toronto

Suite 401, 1250 Bay Street

Toronto Ontario

Manager: John Slidders FRI

1200 West Pender Street

Vancouver 5 BC

Manager: Robert Lee FRI

Suite 620, 880 Douglas Street

Victoria, BC V8W 2B7

Manager: John Hayes FRI

Winnipeg Room 303, 310 Broadway

Winnipeg Manitoba R3C OS6

Manager: Bill Steele FRI

MEPC American Properties Inc

**Head Office** 

United American Building 1 East Wacker Drive

Chicago Illinois 60601

Vice-Presidents: James Tuckey ARICS & Paul Scott BSC MBA

MEPC Hawaii Limited

Suite 2345

Pacific Trade Center

190 SouthKing Street Honolulu Hawaii 96813

Manager: Peter Wood

London County Properties of Africa Limited P.O. Box 43 136 Lumumba Avenue Mufulira

Managing Director: George Davis

# Notice of Meeting

Notice is hereby given that the annual general meeting of the company will be held at The Dorchester Hotel (Orchid Room), Park Lane, London W1, on Tuesday, 31 December 1974 at 12 noon for the following purposes:

# Ordinary business

- 1 To receive and adopt the directors' report and accounts as at 30 September 1974.
- 2 To declare a final dividend on the ordinary share capital.
- 3 To re-elect directors:
  - (1) The Hon Jacob Rothschild
  - (2) Mr Jack W Hughes
  - (3) Mr M R Creasey
  - (4) Sir Henry Johnson
  - (5) Mr C J Benson
  - (6) Mr A L Crowe
- 4 To authorise the directors to fix the remuneration of the auditors.

By Order of the Board A L Crowe Secretary London W1Y 4AY 5 December 1974

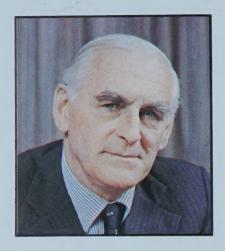
## Notes:

- 1 These accounts are sent to preference, debenture and loan stockholders for information only. They are not entitled to attend or vote, either in person or by proxy, at the meeting.
- 2 A member of the company who is entitled to attend and vote may appoint a proxy or proxies to attend and, on a poll, to vote in his stead. Forms of proxy must be signed by the appointor and deposited at the transfer office not less than 48 hours before the meeting. A proxy need not be a member of the company.
- 3 There will be available for inspection at Brook House, 113 Park Lane, London W1Y 4AY during usual business hours on any weekday (Saturdays and public holidays excepted) from the date of this notice to and including the annual general meeting:
- a A statement of transactions of the directors (and of their family interests) in the ordinary share capital of the company and of its subsidiaries during the twelve months to 5 November 1974.
- b Copies of the contracts of service or memoranda of the terms whereunder directors of the company are employed by the company or any subsidiary.



Erskine House, York Street, Sydney, Australia.

# Chairman's Statement



Sir Henry Johnson, KBE Chairman

My most important message this year to shareholders who have followed the fortunes of the property industry with growing concern is that MEPC remains a soundly based Company. You will see the Consolidated Balance Sheet remains strong and we possess a first-class portfolio of property around the world.

During the financial year ended 30th September, 1974, your Company had to cope with many problems, most of which were the direct result of action by Government against the property industry. I would mention in particular the rent freeze which cost us over £2 million and the substantial increases in taxation, some actual, some still threatened. These items, coupled with a complete lack of business confidence created a fall in the value of certain properties throughout the United Kingdom and affected our anticipated trading profits. Other problems, such as high interest rates and rising costs, which were not, of course, peculiar to the property industry, have added to our difficulties. However, I am satisfied that the various problems were tackled with good professional judgement and enthusiasm as soon as they arose.

## **Profits**

The profits for the year to 30th September, 1974, before tax, were £14·1 million compared with £14·8 million in the previous year. This represents a fall of 4% and was due mainly, as already stated, to continuing controls on commercial rents in conjunction with increased interest rates and other costs. The effective taxation rate, including adjustments for the year to 30th September, 1974, was 57% compared with 39% for the previous year. As a result, earnings after tax on the ordinary share capital amount to 4.73p per share compared with 8.01p per share last year. Out of these earnings, your Board proposes to pay a final dividend of 2.75p per share making total dividends for the year 4.00p per share, the same as last year. But dividends do, of course, carry a higher tax credit for the shareholder.

# Finance

Despite generally adverse conditions and lack of confidence in the property industry, your Company has succeeded in arranging substantial long and medium term finance during the past year as required principally for the development programme both in this country and abroad. A large part of this finance is undrawn or unutilised including a standby facility of US \$36 million available for drawing in any currency at any time up to 1982 and the proceeds of the Eurco Bond issue equivalent to approximately £10 million.

Your Company has continued its programme for the sale of dry properties and scattered or ageing properties which involve a management burden. I am pleased to report that during the past year over £12 million worth of these properties have been sold and negotiations are actively in hand for the sale of another £8 million.

#### Valuations

In each of the years 1972 and 1973, we valued approximately one third of the Company's investment portfolio and incorporated the increase over book value into the balance sheet. This year, we have valued the final third, which includes the Group's investment properties in Ireland. In addition, because of the changes in property values since September, 1973, your Directors also instructed Knight, Frank & Rutley and Jones, Lang, Wootton jointly to review a representative sample of 1972 and 1973 valuations.

Because of the present uncertainty in the property market, Knight, Frank & Rutley and Jones, Lang, Wootton felt it prudent to qualify their valuation. Your Board accordingly decided not to incorporate the results of the 1974 valuation into this year's accounts. I can, however, report that the valuation of this third tranche indicated an up-lift of over £27 million.

The sample review of the two previous years' valuations of the investment portfolio indicate an overall fall in value of some £52 million. Therefore the Group's investment portfolio has an indicated value of approximately £25 million less than the book value. Allowing for this reduction, the diluted net asset value is in the order of 233p per share compared with a current price of only a fraction of that amount.

# **Developments**

Two years ago our Annual Report included details of our world-wide development programme which had put MEPC into the forefront of the development orientated property companies. Since then many of the properties have been completed and, for the most part, substantially let, and so contribute to the Group's income. Other projects are still in the course of construction, and obviously will not contribute any income until they are completed.

It became evident during the past year that certain development schemes in the United Kingdom were no longer attractive owing to inflated building costs, high interest rates, changes in taxation and, in particular, costly delays in receiving planning consents. This necessitated a complete reappraisal of the development programme. Whilst we shall complete projects already under construction, certain schemes will be deferred for the time being, and in other cases we shall refurbish or renovate the existing buildings rather than undertake a major redevelopment.

In present circumstances, it is unlikely that your Company will initiate new schemes in the United Kingdom and it must be regretted that property companies, including MEPC, will not be improving our towns and cities where people still have to work, shop and live. The proposed nationalisation of land will not, in my opinion, enable more or better development to be carried out.

# Canada

Our Canadian subsidiary is in a particularly strong financial position and its results during the past financial year have been most satisfactory. Our net earnings have risen from 32 cents per share to 40 cents per share.

During the past year, our subsidiary was able to arrange \$32 million of conventional long term mortgage and debenture finance.

The introduction earlier in the year of the Ontario Land Transfer Act has not helped MEPC's operations in that Province. Fortunately, we have had constructive discussions with the Ontario Government Officials and it is hoped that because of the substantial Canadian shareholdings in our subsidiary, we may be able to obtain partial, if not full, exemption from many of the unfavourable parts of this legislation.

We have a first-class portfolio of property across the country which is increasing in value, and we also have a very active development operation outside Ontario.

# Chairman's Statement

#### Australia

We have two problems to sort out in Australia at the present time. One is Exchange Centre and the other Middle Harbour Investments Limited. Mainline Corporation Limited, who were the main contractors on the Exchange Centre Development, were one of the casualties of the recent economic problems in Australia. Their collapse necessitated the renegotiation of the main contract, the outcome of which is not yet settled. In the meantime, construction has been maintained under the direction of our own professional staff.

Middle Harbour Investments Limited, a housing development company operating in the Sydney area and in which MEPC owns 35% of the equity capital, has like many other Australian house builders, run into liquidity problems during the past year. I am hopeful, however, that recent changes of policy by the Australian Government will bring back stability to the housing market and that Middle Harbour will continue to contribute to the Group's profit.

It should be noted that the total Australian portfolio represents only 8% of the Group assets and the problems referred to above should be considered against the background of our other investments in Australia which are comprised of sound income producing commercial and industrial properties in prime locations. Several United Kingdom investors have recently withdrawn from the Australian market but we have no such present intention.

# **United States**

Following on the experience of North American conditions that has been gained by our successful Canadian company, your Board has decided upon a modest investment in the United States and a company has been formed with two-thirds of the equity owned by MEPC and one-third by MEPC Canada. An office has been opened in Chicago and our first investments include a commercial estate in Minneapolis and two industrial properties in Chicago. Long term funds have already been raised and allocated for our initial programme in the USA. It will be our policy to grow carefully in the United States along the lines of our Canadian company, by concentrating on the acquisition of completed investments and leasebacks.

## Hawaii

The shopping centre and apartment project known as "Discovery Bay" is now wholly owned by MEPC. A new fixed price building contract has been awarded to the Hawaiian based group, Pacific Construction Limited, and as already reported, construction finance and long term funding have been arranged.

Early in 1974, arrangements were made to purchase the Kahala Hilton Hotel in Honolulu, one of the outstanding hotels in the Pacific. The return on this investment, which has also been funded long term, has been excellent and far exceeds expectations.

## Ireland

Construction continues on the new shopping centre at Dun Laoghaire. Although a large scheme for the Republic of Ireland, interest in the project from prospective tenants is encouraging and we await its early completion. As already mentioned, the revaluation of our Irish properties indicated a satisfactory uplift and our overall investment in the Republic, although small, has undoubtedly been successful. We continue to modernise and update portions of the Dublin City Market property in which there is great potential.

# Europe

# France

During the year, we opened our own office in Paris and in January completed negotiations to acquire a property at 125 Avenue des Champs-Elysees. This property, called the Maison de Suede is located within 400 yards of the Arc de Triomphe. Next year we expect to commence extensive renovation to convert the entire premises into modern office accommodation. The project is financed by a French Franc loan on a favourable fixed rate basis.



Mr Peter Anker, FRICS, FRI
Managing Director

#### Belgium

We have established an office in Brussels to provide direct supervision of our major investment in Manhattan Center together with an adjacent project, Galeries Place Rogier, which was acquired during the year.

# Germany

Work has started on our office project at Niederrad in Frankfurt and progress to date is satisfactory. It is being financed through medium term, Deutschemark loan facilities. In Munich we expect to receive final planning consent for our Bahnhof development within the next month or so and construction should start on this major shopping and commercial development in May, 1975. Again we have opened our own office in Munich to supervise our developments in West Germany.

# Housing

Two years ago, MEPC established its own house-building organisation, operating in the south of England and this activity was expanded by the acquisition, in 1973, of 51% of the share capital of J. Sanders & Sons (Holdings) Limited an old-established house-building company. The remaining 49% of the share capital was acquired in 1974. Residential development is only a small part of our total activity but I am glad to report that Sanders contributed satisfactorily to the Group profits. Conditions in the housing industry have, however, made it necessary to slow down the building programme and several schemes will be delayed.

# Management

During the year, Christopher Benson was elected to the Board as Development Director. Before joining MEPC, he was an Assistant Managing Director of The Law Land Company and, because of his international experience, is now responsible for our European operations as well as our development programme.

Our Company Secretary, Alan Crowe, was also appointed a Director. He joined the Company in 1953 and continues to hold the position of Company Secretary.

I am certain that the shareholders will endorse my appreciation to all members of the staff for their hard work during the past year with all its frustrations and difficulties.

# The Future

Under this heading I wrote last year "I believe that we can look forward with confidence based on the quality of the property in the portfolio, the potential in our development programme and the experience and professional skill of the management team." Whilst these words still represent my overall belief in the Company's future prospect, I think the financial year we have now entered will be difficult. Property companies cannot be insulated from the financial and economic climate of the country as a whole, the seriousness of which is all too apparent.

In a changing world there is a constant need for reassessment and our entry into Europe, the United States and now Iran is evidence of our readiness to take advantage of new opportunities.

MEPC can and will sustain its sound portfolio and Peter Anker and his team have the necessary skill and determination to ensure that your Company stays in the forefront of the property industry.

HENRY JOHNSON Chairman

# Report of the Directors for the year ended 30 September 1974

To be presented to the annual general meeting of the company at The Dorchester Hotel (Orchid Room), Park Lane, London, W1, on 31 December 1974.

	£'000	£'000
Financial results and dividends		
Net revenue before deducting taxation		14,137
Taxation		8,068
Net revenue after taxation		6,069
Revenue attributable to minority interests in subsidiaries		556
		5,513
Appropriation for depreciation on overseas properties		473
		5,040
Dividends paid or payable for the year		
Preference		68
Ordinary		
Interim 1.25 pence per share paid 1 July 1974	1.007	
on £25,737,798 ordinary capital	1,287	
Proposed final 2.75 pence per share payable 10 January 1975 on	2 902	
£26,290,923 ordinary capital	2,892	4,179
D		793
Revenue retained		193

# Activities

The business of the group is property investment and development and dealing, with the exception of minor subsidiary companies which were acquired in connection with property transactions.

# Issues of share capital

1,762,742 Ordinary Shares were issued on 6 March 1974 to the holders of 5% Convertible Unsecured Loan Stock 1989/1994 upon the exercise of the conversion rights attaching to £2,283,456 of such Stock

2,212,500 Ordinary Shares were issued on 30 July 1974 in exchange for the remaining 49% of the issued share capital of J. Sanders & Sons (Holdings) Limited following the acquisition of 51% of the issued share capital of that company on 29 June 1973.

# **Property valuation**

In accordance with Group policy, the third tranche of the revaluation of United Kingdom investment properties together with the investment properties in Ireland were revalued at 30 September 1974 by Knight, Frank & Rutley and Jones, Lang, Wootton. Because of the uncertainties in the property market, the valuers expressed an opinion subject to qualification in certain respects. In addition, the valuers carried out a review by sample of the earlier tranches and the combined effect of valuation and review indicates that the property investment portfolio may have a current value in the order of 5% below the value appearing in the balance sheet.

The directors are of the opinion that the properties held for, or in the course of development, have a present value (by reference to value at completion) of not less than the figure at which they appear in the accounts.

# **Directors**

- a The names of the directors of the Company are set out on page 2.
- b Mr C J Benson FRICS and Mr A L Crowe FCA who were appointed directors on
   15 January 1974 retire from the Board in accordance with the provisions of the Articles of Association and, being eligible, offer themselves for re-election
- c The Hon Jacob Rothschild, Mr J W Hughes BSC (Est Man) FRICS, Mr M R Creasey FRICS and Sir Henry Johnson KBE retire by rotation in accordance with the provisions of the Articles of Association and offer themselves for re-election.
- d Mr Bernard Dufton retired at the conclusion of the 1973 annual general meeting.

Directors' interests in shares and loan stocks of the group

The interests of the directors in shares and loan stocks of the company and its subsidiaries are set out below. They include such family interests as are required to be disclosed by the Companies Act, 1967. There has not been any change in these interests between 30 September 1974 and 5 November 1974 being one month prior to the issue of these accounts.

MEPC Limited								
	notes	ordinary	pref	4% deb stock	5 <u>4</u> % deb	9¾% deb stock	8% unsec	5% conv
			stock	1996	stock 1984/	1997/ 2002	loan stock	unsec loan
					89	2002	2000/5	stock
Sir Henry Johnson	a b	1,000 1,000	_	_	_	_	_	1989/94 —
A Kennedy Kisch	a b	42,580 174,563	_	=	_	=	=	£110,000
P A Anker	a b	29,643 27,363	_	_	-	- Children	=	£95,779 £900
P A Anker (non-beneficial holding)	a b	347 347	_			-	_	£900 —
M R Creasey	a b	22,184	_	Ministra Ministra		_		_
R H Sheppard	a b	22,184 53,249	£500	£1,000	£1,000	_		£1,000
W E Philp	a b	53,249 13,512 13,512	£500 —	£1,000	£1,000 £1,200	£2,000	_	£1,000 £600
J C Hawkes	a b	105,593 105,593	_	=	=	=	=	£600 £6,375
J C Hawkes (non-beneficial holding)	a b	1,500 1,500	_	=	_	_	_	£6,375
The Hon Angus Ogilvy	a b	1,000	_	=	_	annual and a second	_	_
The Hon Angus Ogilvy (non-beneficial holding)	$\frac{1}{a}$	2,000 2,000	-	_		=		=
R G Dashwood	a b	37,362 37,362		=	_	_	_	£8,055
The Hon Jacob Rothschild	a b			_	_	=	_	£8,055
J W Hughes	а	1,766	_		=	=	_	
(non-beneficial holding) Sir Don Ryder	b a	1,766	_	_	_	=	_	_
D J Davies	b a	_	_	_	_	-		=
C J Benson	b a	475,000	_	_	_			_
A L Crowe	b a	475,000 14,879	_	_		=	_	_
	b	14,879		_	_	_	-	

# MEPC Canadian Properties Limited

milli o canadian i ropei	ties Limited	A.			
_		common	preference	$6\frac{3}{4}\%$ first	8% sinking
		shares of no	shares	mortgage	fund
		par value	\$25 each	bonds 1982	debs 1991
Sir Henry Johnson	а	350	_	_	_
	b	350	annum .		_
P A Anker	а	6,150		\$6,000	\$3,000
	b	6,150	250	\$6,000	\$3,000
R H Sheppard	а	125	_		
• •	b	125	_		- Common
The Hon Angus Ogilvy	а	50	_	_	
	h	50	_		_

Notes on directors' interests:

# **Contracts**

No director had during the year any material beneficial interest in any contract of significance to the group's business.

a at 30 September 1974.
b at 1 October, 1973 (or later date of appointment as director).

# Report of the Directors

# Employees and remuneration

The average number of persons employed by the group in the United Kingdom during the year ended 30 September 1974 was 781 and the aggregate remuneration payable for the year was £1,716,000.

# Charitable contributions

Contributions for charitable and similar purposes amounted to £18,500. The company did not make any contributions for political purposes.

#### **Auditors**

The auditors, Thomson McLintock & Co have indicated their willingness to continue in office and a resolution will be proposed at the forthcoming annual general meeting concerning their remuneration.

# Income and Corporation Taxes Act, 1970

The company is not a close company for the purposes of the Income and Corporation Taxes Act 1970. For the purposes of capital gains tax the values of the company's ordinary shares, preference stock and securities as at 6 April 1965 are set out below. These values have been adjusted for events subsequent to 6 April 1965 including the acquisitions of The Metropolitan Railway Surplus Lands Company Limited (MRSL), The London County Freehold and Leasehold Properties Limited (LCF) and the 1 for 10 scrip issue on 22 December 1969.

	per share
Ordinary shares held on 6 April 1965 Ordinary shares issued:	€ 0·4432
a in exchange for: MRSL shares held on 6 April 1965 LCF ordinary stock held on 6 April 1965	0·9389 0·5564
b following conversion of 5% convertible unsecured loan stock 1989/94 issued in exchange for LCF ordinary stock held on 6 April 1965	0.6061
$3\cdot15\%$ (formerly $4\frac{1}{2}\%$ ) preference stock held on 6 April 1965	0.6250
Debenture stocks	100 nominal £
4% First mortgage debenture stock 1996 held on 6 April 1965 5\frac{3}{4}\% First mortgage debenture stock 1984/89 held on 6 April 1965	63·000 85·000
Loan stocks 8% Unsecured loan stock 2000/5 issued in exchange for:	
MRSL shares held on 6 April 1965	94.534
LCF ordinary stock held on 6 April 1965	41.100
LCF preference stock held on 6 April 1965 5% Convertible unsecured loan stock 1989/94 issued	81.944
in exchange for LCF ordinary stock held on 6 April 1965	46.790

By Order of the Board A L Crowe Secretary 5 December 1974

# Group Revenue Account for the year ended 30 September 1974

	notes	1974 £'000	1973 £'000
Gross rental income and other revenue	2	47,230	38,773
Property outgoings and other charges	3	13,903 33,327	9,556 29,217
Interest payable	5	28,049 5,278	18,554
Transfer of an amount equivalent to interest and other outgoings applicable to properties held for or in course of development		8,937 14,215	3,680 14,343
Share of results of associated companies			520
Net revenue before taxation	6	14,137	14,863
Taxation	7	8,068	5,826
Net revenue for the year		6,069	9,037
Minority shareholders interests		556 5,513	439 8,598
Dividend on preference shares  Net revenue attributable to ordinary shareholders	8		83 <b>8,515</b>
Appropriation for depreciation on overseas properties		$\frac{473}{4,972}$	<u>411</u> 8,104
Dividends on ordinary shares	8	4,179	4,043
Revenue retained	9	793	4,061
Earnings per ordinary share	10	4·73p	8·01p
Earnings per ordinary share diluted	10	4·29p	6·72p
Dividends per ordinary share		4·00p	4.00p

The notes on pages 16 to 27 inclusive form part of these accounts.

# Group Balance Sheet as at 30 September 1974

		1974	1973
	notes	£'000	£'000
Assets employed			
Investment properties at valuations or cost	11	606,563	555,191
Depreciation and amortisation	12	1,594	555
		604,969	554,636
Other fixed assets	13	28,592	45,057
		633,561	599,693
Interest in subsidiary companies not consolidated	15	1,368	3,248
Associated companies	16	6,885	6,104
Current assets	17	77,627	46,397
		719,441	655,442
Financed by			
Share capital	18	28,459	27,465
Capital reserves	19	247,608	255,515
Revenue reserves	20	9,745	9,073
		285,812	292,053
Loan capital	21	353,137	286,969
Minority shareholders		28,587	26,293
Deferred taxation		4,102	2,836
Provisions	22	513	396
Current liabilities	23	47,290	46,895
		719,441	655,442

The notes on pages 16 to 27 inclusive form part of these accounts.

Henry Johnson
Peter A Anker

# Balance Sheet as at 30 September 1974

		1974	1973
	notes	£'000	£'000
Assets employed			
Investment properties at valuations or cost	11	190,694	188,857
Depreciation and amortisation	12	207	132
		190,487	188,725
Other fixed assets	13	5,483	<b>5,</b> 639
		195,970	194,364
Interest in subsidiary companies	15	153,031	129,292
Associated companies	16	3,506	3,361
Current assets	17	19,204	18,938
		371,711	345,955
*** * * * *			
Financed by Share capital	18	28,459	27,465
Capital reserves	19	161,578	157,178
Revenue reserves	20	4,434	4,399
		194,471	189,042
Loan capital	21	163,481	133,513
Provisions	22	322	272
Current liabilities	23	13,437	23,128
		371,711	345,955

The notes on pages 16 to 27 inclusive form part of these accounts.

Henry Johnson
Peter A Anker

# 1 Accounting policies

## Basis of consolidation

The group accounts include the audited accounts of the company and all subsidiaries except for those referred to in note 15. In addition the appropriate share of the results of associated companies is included in the group accounts. The net revenue before tax includes the results of subsidiaries acquired during the year from the effective date of acquisition.

# Conversion of overseas currencies into sterling.

The assets, liabilities and results of subsidiary companies have been converted into sterling at the approximate rates of exchange ruling on 30 September 1974, which are set out in note 27. Apart from the balance brought forward on revenue reserves, all conversion differences have been taken to capital reserve.

# **Properties**

In 1972 the Board adopted a policy of valuing the portfolio of completed properties using a rolling programme of revaluation whereby the whole portfolio is valued over three years by independent professional valuers. The valuation is on an investment basis having regard to open market values as between a willing buyer and willing seller. Properties held for or in the course of development are included at cost and revalued when completed. Revaluations on this basis were incorporated in the 1972 and 1973 accounts. However, in view of the present uncertainties in the property market the directors are of the opinion that it is inappropriate to incorporate the results of the third tranche revaluation in the balance sheet. (Further information on this decision will be found in the directors' report.)

An amount equivalent to interest and other outgoings less rental income attributable to properties held for or in the course of development is transferred in the group accounts to the cost of properties. A property ceases to be treated as being in course of development when it is substantially let or upon the issue of the architect's certificate of practical completion, whichever is the earlier. Any liability to first letting tax and tax on development gains will be added to the cost of the properties. There is at present no known liability of this nature.

Properties of dealing and housebuilding subsidiaries are valued at the lower of cost, including interest, and net realisable value.

# Depreciation and amortisation

No depreciation is charged on freehold properties except for those of the Australian and Canadian subsidiaries which are written off in the accounts of those companies to take advantage of local taxation regulations. The depreciation written off is included as an appropriation of revenue and is not charged against revenue. Amortisation has been provided on leasehold investments having less than 50 years to run by a 3% sinking fund based on book values at 1 October 1973.

# Profits on investment properties

In accordance with the Articles of Association of MEPC Limited, profits on the disposal of investment properties are taken to capital reserves and not to revenue account.

## Taxation

No provision has been made for tax on capital gains which might become payable if any properties were sold at the amount at which they stand in the accounts. The tax which might arise would, with the exception of one subsidiary (see note 19), be chargeable only on that part of the capital gain attributable to the period since the introduction of capital gains tax; in the opinion of the directors it is not practicable to quantify the amount.

Provision is made for deferred taxation arising from depreciation on certain overseas properties being brought in for taxation purposes in years other than those in which depreciation is reflected in the accounts. The deferred taxation is calculated at the appropriate overseas rate of tax.

In the United Kingdom deferred taxation is not material and credit for allowances is taken in the revenue account with the exception of industrial buildings allowances which are taken to the credit of capital reserve.

2 Gross rental income and other revenue	1974 £'000	1973 £'000
Changementalinaring		
Gross rental income Dealing profits	35,458 923	30,072 1,559
Results of housebuilding subsidiaries	723	
Profit of trading subsidiaries	22	29
Interest from associated companies	637	520
Dividends from quoted investments Other interest and dividends	153 9,314	54 6,539
Other interest and dividends	47,230	38,773
The turnover of trading and housebuilding subsidiaries totalled £7,531,000		
results of housebuilding subsidiaries are substantially those of J. Sanders & Limited, which were included for the first time in the group accounts in 19 Dividends from associated companies amounted to £159,000 (£19,000).	Sons (Hold	lings)
3 Property outgoings and other charges	1974	1973
2 10porty outgoings and other charges	€,000	€,000
Ground rents on leasehold properties	1,941	1,699
Property outgoings, management and administration expenses	10,064	7,286
Amortisation of leasehold properties	382	275
Depreciation of office machinery, equipment and motor cars	147	71
Directors' emoluments (note 4)	261	197
Auditors' remuneration	61	28
Provision for losses on secured loans	1,047	
	13,903	9,556
4 Emoluments of the directors of the holding company	1974	1973
	£'000	£'000
Fees	30	27
Emoluments of executive directors  Pensions to former directors	215 16	154 16
1 cusions to former directors	261	197
Particulars of directors' emoluments, excluding pension scheme contributions		
section 6 of the Companies Act 1967 are as follows:	,, 111 40001 64	
	1974	1973
Emoluments of the chairman	£17,900 £31,885	£18,550 £,28,950
Emoluments of the highest paid director Other directors whose emoluments were in the following ranges	£,31,003	£,20,930
Up to £2,500	6	6
£2,501-£5,000	1	_
£10,001-£12,500	1	
£12,501-£15,000	1 2	3
£15,001-£17,500 £17,501-£20,000	1	_
£20,001-£22,500	1	1
£25,501-£27,500	1	
One employee in the United Kingdom was remunerated at an annual rate between £10,001-£12,500.		
	1974	1973
5 Interest payable	£'000	£'000
On debenture and loan stocks not repayable within five years	19,408	14,786
On debenture and loan stocks not repayable within five years	8,892	2,670
On bank overdrafts	1,912	1,098
	30,212	18,554
Less: Interest transferred to properties held by dealing and housebuilding	2 162	
subsidiaries	$\frac{2,163}{28,049}$	18,554
	20,049	10,554

# 6 Net revenue before taxation

Contribution from overseas investments to net revenue

before taxation is as follows:		
	1974	1973
	€,'000	€,'000
Canada	2,344	1,866
Australia & Hawaii	1,334	1,588
Republic of Ireland	332	262
Netherlands and Belgium	191	197
Zambia	45	40
Zamora	40	10
7 Taxation	1974	1973
	£,'000	£'000
United Kingdom corporation tax	5,877	4,673
Overseas taxation	617	825
Deferred taxation	1,323	677
Adjustment in respect of prior years	275	-570
	8,092	5,605
Associated companies MEDC's share	-24	221
Associated companies—MEPC's share		-
	8,068	5,826

United Kingdom corporation tax which has been provided at 52% (45%) is based on the results of United Kingdom companies for the year. Overseas tax has been provided on the results of overseas subsidiary companies at the appropriate overseas rate of tax.

8 Dividends Preference	1974 £'000 68	1973 £'000 83
Ordinary	1,287	1,260
Interim (1·25p) paid 1 July 1974	2,892	2,783
Proposed final (2·75p) payable 10 January 1975	4,179	4,043

Following the introduction of the imputation tax system on 1 April 1973 the effective annual coupon rate on the preference shares is 3.15p with the associated tax credit available to shareholders resident in the United Kingdom.

9 Revenue retained	1974	1973
	£'000	£'000
Company	35	2,569
Subsidiaries	971	983
Associated companies	-213	509
	793	4,061

# 10 Earnings per ordinary share

Earnings per ordinary share have been calculated on an amount of £4,972,000 (£8,104,000) being the net revenue attributable to ordinary shareholders after deducting the amount appropriated for depreciation on overseas properties, and the number of shares in issue at 30 September 1974 of 105,163,694(101,188,452).

Earnings per ordinary share diluted, based on the net revenue of £4,972,000 (£8,104,000) have been calculated after taking into account the conversion of £51,065,365 (£53,348,821) 5%unsecured loan stock 1989/1994.

Ing	11 Properties				Group				MEPC
hold		free-			total	free-			total
National Policy 173  Valuation 272,244 87,644 10,829 370,717 112,732 53,453 6,735 172,920 Cost 152,350 271,119 5,050 184,474 11,452 4,465 20 15,937 Exchange adjustment Additions during the year at cost 5,6703 15,865 1,128 73,696 4,876 1,091 483 6,450 Changes in allocation +2,870 −3,282 +4403 − −1,082 −141 −941 − −1,082  Revaluation adjustments −141 −941 − −1,082 −141 −941 − −1,082  Properties for or in course of development 174,595 207 517 18,319 2,972 43 516 3,531  Reduct: 1 − − − − − − − − − − − − − − − − − −		hold	hold	hold		hold	hold	hold	
Cost	Balance 1 October 197		£ 1000	£,000	£,7000	£,000	£3000	£,000	£'000
Exchange adjustment									
Section   56,703   15,865   1,128   73,096   4,876   1,091   483   6,450   Changes in allocation   -2,879   -3,282   +403     -1,082   -141   -941   -				<del></del>		11,452 —	4,465 —		15,937
Changes in allocation		56 703	15 965	1 120	72 606	1 076	1 001	102	6 450
Revaluation adjustments					75,090	+647			0,450
Disposals   17,595   207   517   18,319   2,972   43   516   3,531	Revaluation adjustmen								
Disposals	Deduct:	480,919	126,598	17,365	624,882	129,566	56,915	7,744	194,225
Properties for or in course of development Other		17,595	207	517	18,319	2,972	43		3,531
Balance 30 September 1974   Comprising: Valuation   directors in 1969   19,642   6,225   555   26,422   8,613   4,453   80   13,146   professional valuers   1972   106,912   8,626   1,938   117,476   62,251   1,340   104   63,609   1973   135,929   70,948   8,326   215,203   39,775   45,823   6,541   92,139   Cost   200,841   40,592   6,029   247,462   15,995   6,525   50,23   17,144   26,309   16,848   606,563   126,594   56,872   7,228   190,694   16,848   606,563   126,594   56,872   7,228   190,694   16,848   606,563   126,594   56,872   7,228   190,694   16,848   16,948		463,324	126,391	16,848	606,563	126,594	56,872	7,228	190,694
Comprising: Valuation   Chiractors in 1969   19,642   6,225   555   26,422   8,613   4,453   80   13,146   professional valuers   1972   106,912   8,626   1,938   117,476   62,251   1,340   104   63,695   1973   135,929   70,948   8,326   215,203   39,775   45,823   6,541   92,139   (50st   200,841   40,592   6,029   247,462   15,955   5,256   503   21,714   (20,594   463,324   126,391   16,848   606,563   126,594   56,872   7,228   190,694   (20,594   463,324   126,391   16,848   606,563   126,594   56,872   7,228   190,694   (20,594   40,592		ourse of de	evelopmen	ıt	462,766				
Valuation directors in 1969 professional valuers 1972 professional valuers 1972 106,912 8,626 1,938 117,476 62,251 1,340 104 63,395 1973 135,929 70,948 8,326 215,203 39,775 45,823 6,541 92,139 Cost 200,841 40,592 6,029 247,462 15,955 5,256 503 21,714 463,324 126,391 16,848 606,563 126,594 56,872 7,228 190,694         Cost 200,841 40,592 6,029 247,462 15,955 5,256 503 21,714 463,324 126,391 16,848 606,563 126,594 56,872 7,228 190,694         MEPC 12 Leasehold amortisation freehold depreciation 40 depreciation 4		1974							
Cost   1969   19,642   6,225   555   26,422   8,613   4,453   80   13,146   1972   106,912   8,626   1,938   117,476   62,251   1,340   104   63,695   1973   135,929   70,948   8,326   215,203   39,775   45,823   6,541   92,139   200,841   40,592   6,029   247,624   15,955   5,256   503   21,714   20,139									
1972	directors in 1969	19,642	6,225	555	26,422	8,613	4,453	80	13,146
1973		106,912	8,626	1,938	117,476	62,251	1,340	104	63,695
12 Depreciation and amortisation   freehold depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   depreciation   freehold   freehold   depreciation   freehold   freeho						39,775	45,823	6,541	92,139
12 Depreciation and amortisation freehold depreciation	Cost								
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		405,524	120,391	10,040	000,505	120,354	30,012	1,220	190,094
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	12 Depreciation and	l amortis:	ation		Group				MEPC
## Balance 1 October 1973	•		freehold			dom			
Balance 1 October 1973       147       408       93       39         Exchange adjustment       —       13       —       —         Charged to revenue account       —       382       —       —         Appropriated out of profits       473       —       —       —         Balances of new subsidiaries       255       —       —       —       —         Balance 30 September 1974       828       766       93       114         Deduct:       —       1,594       207         13 Other fixed assets       Group       MEPC         1974       1973       1974       1973 $\mathcal{L}$ 1900 $\mathcal{L}$ 2000 $\mathcal{L}$ 2000 $\mathcal{L}$ 2000 $\mathcal{L}$ 2000         Secured loans repayable by instalments within five years       21,779       34,871       2,423       2,237         Investment in debenture stocks of the group       895       659       481       536         Investments in quoted securities at cost les		dep		ame		dep		amo	
Charged to revenue account Appropriated out of profits 473 — — — — — — — — — — — — — — — — — — —		3							
Appropriated out of profits Balances of new subsidiaries 255 — — — — — — — — — — — — — — — — — —	Charged to revenue acc	count					_		107
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Appropriated out of pr	ofits			_		_		
Deduct:         Disposals         47         37         —         32           Balance 30 September 1974         828         766         93         114           1,594         207         207           13 Other fixed assets         Group         MEPC           1974         1973         1974         1973 $\xi'000$ $\xi'000$ $\xi'000$ $\xi'000$ Secured loans repayable by instalments within five years         21,779         34,871         2,423         2,237           Investment in debenture stocks of the group (market value £678,000 [MEPC: £317,000])         895         659         481         536           (market value £678,000 [MEPC: £317,000])         895         659         481         536           less provision (market value £2,819,000)         2,260         5,869         —         —         —           Investments in unquoted securities at cost (directors' value £1,097,000         1,147         1,119 <td>Balances of new subsid</td> <td>iaries</td> <td></td> <td></td> <td>803</td> <td></td> <td>93</td> <td></td> <td>146</td>	Balances of new subsid	iaries			803		93		146
Balance 30 September 1974 828 766 93 114  1,594 207  13 Other fixed assets Group  1974 1973 £'000 £'000  Secured loans repayable by instalments within five years  Investment in debenture stocks of the group (market value £678,000 [MEPC: £317,000])  Investments in quoted securities at cost less provision (market value £2,819,000)  Investments in unquoted securities at cost (directors' value £1,097,000) [MEPC: £1,069,000])  Capital redemption policies: at surrender values at cost 116 99 66 66  Funds for re-investment held by debenture trustees 868 1,219 405 818  Office machinery, equipment and motor cars (note 14) 763 522 291 224  28,592 45,057 5,483 5,639	Deduct:		015		003		93		140
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	^								
13 Other fixed assets       Group       MEPC         1974       1973       1974       1973       1974       1973       £'000       <	Balance 30 September	1974	828	1 504	766		93	207	114
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$				1,594					
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	13 Other fixed assets	s			Group				MEPC
Secured loans repayable by instalments within five years 21,779 34,871 2,423 2,237 Investment in debenture stocks of the group 895 659 481 536 (market value £678,000 [MEPC: £317,000]) Investments in quoted securities at cost less provision (market value £2,819,000) 2,260 5,869 — — Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000]) Capital redemption policies: at surrender values 764 699 758 699 at cost 116 99 6 6 6 Funds for re-investment held by debenture trustees 868 1,219 405 818 Office machinery, equipment and motor cars (note 14) 763 522 291 224 28,592 45,057 5,483 5,639					1973				
within five years 21,779 34,871 2,423 2,237 Investment in debenture stocks of the group 895 659 481 536 (market value £678,000 [MEPC: £317,000]) Investments in quoted securities at cost less provision (market value £2,819,000) 2,260 5,869 — — Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000]) Capital redemption policies: at surrender values 764 699 758 699 at cost 116 99 6 6 6 Funds for re-investment held by debenture trustees 868 1,219 405 818 Office machinery, equipment and motor cars (note 14) 868 5,639	Secured loans repayabl	e by instal	ments	£,1000	£3000			£,7000	₹'000
of the group (market value £678,000 [MEPC: £317,000])  Investments in quoted securities at cost less provision (market value £2,819,000) 2,260 5,869  Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000])  Capital redemption policies: at surrender values 764 699 758 699 at cost 116 99 6 6 6  Funds for re-investment held by debenture trustees 868 1,219 405 818  Office machinery, equipment and motor cars (note 14) 763 522 291 224  28,592 45,057 5,483 5,639	within five years			21,779	34,871			2,423	2,237
(market value £678,000 [MEPC: £317,000]) Investments in quoted securities at cost less provision (market value £2,819,000) 2,260 5,869 Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000]) Capital redemption policies: at surrender values 764 699 758 699 at cost 116 99 6 6 6 Funds for re-investment held by debenture trustees 868 1,219 405 818 Office machinery, equipment and motor cars (note 14) 868 522 291 224 28,592 45,057 5,483 5,639		re stocks		895	659			481	536
less provision (market value £2,819,000) 2,260 5,869 Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000]) Capital redemption policies: at surrender values 764 699 758 699 at cost 116 99 6 6 6 Funds for re-investment held by debenture trustees 868 1,219 405 818 Office machinery, equipment and motor cars (note 14) 868 5,639	(market value £678,000								330
Investments in unquoted securities at cost (directors' value £1,097,000 [MEPC: £1,069,000])  Capital redemption policies: at surrender values 764 699 6 6 6  Funds for re-investment held by debenture trustees 868 1,219 405 818  Office machinery, equipment and motor cars (note 14) 763 522 291 224  28,592 45,057 5,483 5,639	Investments in quoted less provision (market	securities value $£2.8$	at cost 319,000)	2,260	5,869				
[MEPC: £1,069,000]) Capital redemption policies: at surrender values	Investments in unquot	ed securiti						1,119	1,119
Capital redemption policies:       at surrender values       764 699       758 699         at cost       116 99       6 6         Funds for re-investment held by debenture trustees       868 1,219       405 818         Office machinery, equipment and motor cars (note 14)       763 522       291 224         28,592 45,057       5,483 5,639		7,000							
at cost 116 99 6 6 Funds for re-investment held by debenture trustees 868 1,219 405 818 Office machinery, equipment and motor cars (note 14) 763 522 28,592 45,057 294 224	Capital redemption pol	licies:		761	600			750	600
Funds for re-investment held by debenture trustees 868 1,219 405 818  Office machinery, equipment and motor cars (note 14) 763 522 291 224  28,592 45,057 5,483 5,639									
Office machinery, equipment and motor cars (note 14)       763       522       291       224         28,592       45,057       5,483       5,639	Funds for re-investmen	nt held by		969	1 210			405	
cars (note 14) 763 522 291 224 25,057 5,483 5,639		pment and	motor	000					818
							1.00/		

The investments in quoted securities include a holding representing 11.9% of the issued ordinary share capital of The Law Land Company Limited.

# 14 Office machinery, equipment and motor cars

		Group		MEPC
	1974	1973	1974	1973
	£,'000	£'000	£'000	£'000
Cost 1 October 1973	788	476	349	248
Exchange adjustment	-12	15		_
Additions	467	359	129	108
	1,243	850	478	356
Deduct:				
Disposals	91	62	24	7
Cost 30 September 1974	1,152	788	454	349
Depreciation 1 October 1973	266	214	125	97
Exchange adjustment		5		_
Balances of new subsidiaries	23	1	_	-
Charged to revenue account	147	71	48	31
	436	291	173	128
Deduct:				
Disposals	47	25	10	3
Depreciation 30 September 1974	389	266	163	125
Net book value	763	522	291	224
THE DOOR VALUE		344		

# 15 Interest in subsidiary companies

		Group		MEPC
	1974	1973	1974	1973
	£'000	£'000	£'000	£'000
Shares at cost less amounts written off	1,153	2,564	108,714	97,745
Shares at valuation			2,046	2,046
	1,153	2,564	110,760	99,791
Amounts due from subsidiaries	243	717	188,004	139,124
	1,396	3,281	298,764	238,915
Amounts due to subsidiaries	28	33	145,733	109,623
	1,368	3,248	153,031	129,292
the state of the s				

Principal subsidiaries are set out on pages 30 and 31.

In view of the embargo on remittances to the United Kingdom the group accounts do not include the profits earned by the wholly owned Rhodesian subsidiaries since 1 October 1969 the effective date of acquisition, nor their assets and liabilities except to the extent of the investment of the parent company therein which is as follows:

	£'000
Ordinary shares at cost	646
Loan account	243
	889

Net revenue of the Rhodesian subsidiaries for the year ended 30 September 1974 before taxation amounted to £230,485 and the net revenue after taxation which would otherwise have been included in the group revenue account amounted to £119,978 (£ = \$Rh. 1·34) and cumulative profits since acquisition to £485,223.

The accounts of certain wholly owned subsidiaries have not been included in the group accounts because, in the opinion of the directors, to do so would be of no real value to the members of the parent company in view of the insignificant amounts involved. These companies are as follows:

		Ordinary	Amounts
		shares	due to
		at cost s	subsidiaries
		£'000	£'000
Jeffrey, Sons & Company Ltd		116	24
John Dyson & Sons Ltd.	— in jewellery trade	212	
R. S. Pearce & Co. Ltd.	— in motor trade	179	4
		507	28



Maison de Suede, Champs-Elysées, Paris.

# 16 Associated companies

Interests in associated companies are set out below. Shareholdings in associated companies are set out on pages 30 and 31.

		Group		MEPC
	1974	1973	1974	1973
	£'000	€'000	£'000	£'000
Shares unquoted at cost	164	111	7	8
Advances	6,439	5,485	3,499	<b>3,35</b> 3
MEPC proportion of revenue reserves	282	508		
	6,885	6,104	3,506	3,361

In the opinion of the directors the current value of the shares held by the group in associated companies is approximately £525,000 in excess of cost.

The accounts of Metrobarn Limited, Middle Harbour Investments Limited, Shaftesbury Land and Building Company Limited and Torminster Properties Limited have been included in the group accounts. Other associated companies are immaterial in the context of the group as a whole.

#### 17 Current assets

		Group		MEPC
	1974	1973	1974	1973
	£'000	£'000	£'000	£'000
Properties of dealing and housebuilding subsidiaries	29,679	9,415		
Debtors for rents and sundry balances				
less provision for doubtful debts	11,810	11,731	4,556	6,049
Tax reserve certificates	59	_	_	
Short term deposits	35,596	20,145	14,645	12,888
Bank and cash balances	483	5,106	3	1
	77,627	46,397	19,204	18,938

# 18 Share capital

	Aut	horised		Issued
	1974	1973	1974	1973
	£'000	£,'000	£'000	£,'000
Ordinary shares of 25p each	45,000	45,000	26,291	25,297
3.15% cumulative preference shares of £1 each	2,500	2,500	2,168	2,168
	47,500	47,500	28,459	27,465

# The issued share capital is fully paid.

19 Capital reserves

	Group	MEPC
	£'000	€,000
Balance 1 October 1973	255,515	157,178
Premium on share capital issued	4,000	4,000
Revaluation adjustment	-1,082	-1,082
Exchange adjustment	-3,783	-13
Provision for loss on quoted investments	-4,232	_
Realisation of properties and sundry credits less capital gains tax	2,309	1,808
Changes in composition of the group	-602	_
Taxation allowances	49	37
Capital issue expenses	-656	-350
Goodwill on acquisition written off	-3,910	_
Balance 30 September 1974	247,608	161,578

The balance on the share premium account of MEPC included in capital reserves at 30 September 1974 was £41,495,000 (£37,495,000) .

In the event of the sale of the properties of one subsidiary company, tax would be payable on the difference between the cost to the subsidiary and the realised amount. The properties of that subsidiary are included in the group accounts at £22,486,000 in excess of cost.

If any such tax liabilities arose on a sale of the properties it would be the directors' intention to charge these liabilities to capital reserve. A sufficient balance will be retained in the reserve to meet contingent liabilities in respect of such a tax charge and of tax which might arise if any of the other investment properties were to be sold for the amount at which they appear in the balance sheet.





Top: Town Houses built at Old Brewery Mews, Hampstead by MEPC subsidiary J. Sanders & Sons.

Bottom: Adjoining Old Brewery Mews is a Victorian Church which Sanders has converted into three houses.

20 Revenue reserves		Group		MEPC
		£,000		£'000
Balance 1 October 1973		9,073		4,399
Change in composition of the group		- 74 - 47		
Exchange adjustment		- 47 793		35
Revenue retained				4,434
Balance 30 September 1974		9,745		4,4,74
21 Loan capital		Group		MEPC
	1974	1973	1974	1973
	£'000	£,'000	£'000	£'000
Secured	~	2000	,,,	7,000
MEPC and United Kingdom subsidiaries				
4% First mortgage debenture stock 1996	2,285	2,407	2,285	2,407
5\\\^4\% First mortgage debenture stock 1984/89	4,691	4,759	4,691	4,759
65% First mortgage debenture stock 1997/2000	10,476	10,584	10,476	10,584
3¾% Debenture stock 1965/78 5¾% First mortgage debenture stock 1985/90	120 2,500	120		_
$6\frac{1}{2}\%$ First mortgage debenture stock 1985/90	500	<b>2,5</b> 00 500	_	
$6\frac{1}{2}\%$ First mortgage debenture stock 1986/91	1,792	1,826	_	
$6\frac{1}{4}\%$ First mortgage debenture stock 1986/91	1,783	1,815	_	
6½% First mortgage debenture stock 1986/95	4,385	4,831	_	_
6% First mortgage debenture stock 1987	950	950		
3½% First mortgage debenture stock	2,762	3,160	_	_
7½% First mortgage debenture stock 1991/95	2,191	2,207	_	_
7\frac{3}{4}\% First mortgage debenture stock 1992/96	2,242	2,306		
First mortgage debenture stock 1992	4,092 20,000	4,157	20,000	20,000
9¾% First mortgage debenture stock 1997/2002 3% Secured loan 1976	520	20,000	20,000	20,000
*Secured loan 1975	789		_	·,
*Secured loan 1977	1,896	_	_	_
*Secured loan 1980	1,421			
$16\frac{3}{4}\%$ Secured loan 1979	1,000	_	_	_
15½% Secured loan 1977	2,800		_	
13½% Secured loan	15			
*Secured loan 1979	25,000	_	25,000	
*Secured loan 1979  *Secured loan 1979	1,613 646	_	1,613 646	
*Secured loan 1979	2,258		2,258	_
*Secured loan 1979	2,500		2,500	
Mortgages (note d)	6,818	6,859	5,239	5,250
Overseas subsidiaries				. ,
63/4% First mortgage sinking fund bonds 1982	740	818	_	
$5\frac{7}{8}$ % First mortgage sinking fund bond 1983	1,030	1,043		
$6\frac{3}{8}\%$ First mortgage sinking fund bonds 1983	177	178		
63% First mortgage sinking fund bonds 1987	1,040	1,044	_	-
$7\frac{15}{16}\%$ First mortgage sinking fund bonds 1988	764	762		
8% First mortgage sinking fund bonds 1991	1,524	1,515		
8½% First mortgage sinking fund bonds 1991	1,513	1,504		*
10½% First mortgage sinking fund bonds 1991	581	584		
8% Sinking fund debentures (series a) 1991 8 $\frac{3}{4}$ % Sinking fund debentures (series b) 1994	2,729 4,348	2,750		
$9\frac{1}{8}\%$ Sinking fund debentures (series c) 1995	8,696	4,167 8,333	_	
$8\frac{1}{2}\%$ Secured loan 1976/80	2,375			
Mortgages (note d)	51,994	41,455	_	
Unsecured				
MEPC and United Kingdom subsidiaries				
8% Unsecured loan stock 2000/5	10,230	10,230	10,230	10,230
5% Convertible unsecured loan stock 1989/94 (a)	51,065	53,349	51,065	53,349
$6\frac{1}{2}\%$ Convertible unsecured loan stock 1995/2000 (b)	5,000	5,000	5,000	5,000
7½% Subordinated unsecured loan stock	5,000	5,000	_	
*Unsecured loans repayable 1975/76	1,305	1,250	1,305	1,250

# 21 Loan capital—continued

		Group		MEPC
	1974	1973	1974	1973
	£'000	£'000	£'000	£'000
8% Unsecured loans 1975/78	2,285		_	_
*Unsecured Eurodollar loan 1976	14,894	14,583	14,894	14,583
$7\frac{1}{2}\%$ Unsecured loan repayable 1975	2,000	2,000	2,000	2,000
*Unsecured loan repayable 1975	4,279	4,101	4,279	4,101
Overseas subsidiaries				
$8\frac{3}{4}\%$ Loan 1986	6,383	6,232	_	
$6\frac{3}{4}\%$ Sterling/Deutschemark loan 1987 (c)	12,513	13,354		_
7% Deutschemark bonds 1973/88	16,129	17,213		_
8% Eurodollar loan 1991	10,638	10,387		
$6\frac{1}{4}\%$ Swiss franc loan 1976	7,273	6,873		
$8\frac{1}{2}\%$ Loan 1980	2,778	3,125	<del></del> .	_
6% Convertible unsecured loan 1977	400	400		
9% Loan 1977	972	738	_	
12½% Unsecured loan 1977	870	-	_	
$8\frac{1}{2}\%$ Unsecured loan 1980	1,632	-	_	Advances
83% Eurco loan 1988	9,717	_	_	-
*Other 1985/87	2,218	_		_
	353,137	286,969	163,481	133,513
*at variable rates of interest				

\*at variable rates of interest.

a The 5% convertible unsecured loan stock 1989/94 is convertible into ordinary shares of the company at £1.2954 per share in any of the years from 1975 to 1988 inclusive.

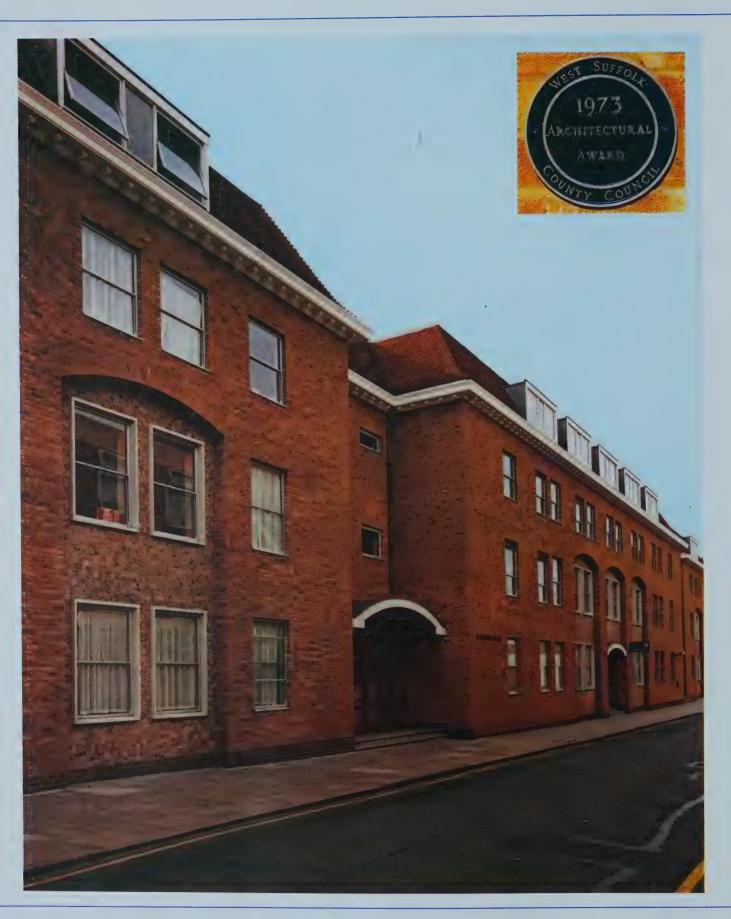
b The  $6\frac{1}{2}\%$  convertible unsecured loan stock 1995/2000 is convertible into ordinary shares of the company at £3·30 per share in any of the years from 1980/90.

c The  $6\frac{3}{4}\%$  Sterling/Deutschemark loan 1987 grants an option to the bondholders of payment of principal, premium (if any) and interest in Sterling or Deutschemarks of the Federal Republic of Germany at a fixed rate of 7.7579DM to the £1. As at 30 September 1974 the exchange rate was 6.20 DM to the £1.

d The number of mortgages is such that to give full particulars of the repayment terms and interest rates would, in the opinion of the directors, result in a statement of excessive length. The

following summary provides a general indication of these particulars:

		Group		MEPC
	1974	1973	1974	1973
	€,'000	£'000	£'000	£'000
Repayable in full in less than 5 years:				
Interest 4%—53%	272	192	64	25
Interest $6\% - 7\frac{3}{4}\%$	1,162	305		-
Interest $8\% - 9\frac{3}{4}\%$	2,966	1,833		
Repayable in full after more than 5 years but less				
than 10 years:				
Interest $4\%$ — $5\frac{3}{4}\%$	556	532	482	532
Interest $6\% - 7\frac{3}{4}\%$	1,696	825	207	_
Interest $8\% - 10\frac{3}{4}\%$	6,511	4,782	4,461	3,686
Repayable in full after more than 10 years:				
Interest $6\% - 7\frac{3}{4}\%$	15,363	16,146	25	232
Interest $8\% - 10\frac{1}{2}\%$	30,286	23,699		775
	58,812	48,314	5,239	5,250
United Kingdom	6,818	6,859	5,239	5,250
Overseas	51,994	41,455		******
	58,812	48,314	5,239	5,250



St. Edmunds House, Bury St. Edmunds. This office development earned for MEPC an architectural award in 1973.

# 22 Provisions

Provisions are for repairs, renewals of fixed plant and dilapidations and are as follows:

	Group	MEPC
	£'000	£'000
Balance 1 October 1973	396	272
Charged to revenue account	899	479
	1,295	751
Expenditure (less recovered from tenants)	782	429
Balance 30 September 1974	513	322

Deferred expenditure of £44,000 at 1 October 1973 and £22,000 at 30 September 1974 was set-off against the group provision.

# 23 Current liabilities

		Group		MEPC
	1974	1973	1974	1973
	£'000	£'000	£'000	£'000
Bank overdrafts	14,237	16,945	4,023	13,388
Creditors and accrued charges	23,033	17,064	6,312	6,209
Current taxation	7,128	8,843	210	-512
Ordinary dividends	2,892	4,043	2,892	4,043
	47,290	46,895	13,437	23,128

# 24 MEPC Canadian Properties Limited—share options

At 30 September 1974 share purchase warrants entitling the holders to purchase common shares in MEPC Canadian Properties Limited were outstanding as follows:

exercisable	entitlement	price per share
Before 30 June1976	69,224 shares	\$3.50
Before 31 October 1976	539,000 shares	\$6.00
Before 31 December 1976	40,000 shares	\$6.67

Executives of MEPC Canadian Properties Limited have other options to purchase 34,000 common shares at \$4.95 per share not later than September 1976, 6,000 common shares at \$6.55 per share not later than September 1977, 93,600 common shares at \$9.00 per share not later than 2 January 1979, 10,400 common shares at \$8.10 per share not later than 31 January 1979 and

The total interest of minority shareholders in this subsidiary will be 41% approximately if the rights and options are exercised in full.

# 25 Capital commitments

6,700 at \$7.42 not later than 4 July 1979.

Capital commitments for which provision has not been made in these accounts amount to:

Capital commitments for which provision has not been made	III CIICOC CIC	CO CLILLO CILI	our co.	
		Group		MEPC
	1974	1973	1974	1973
	£'000	€,000	£'000	£'000
Contracted	73,100	31,700	2,850	5,450
Authorised but not contracted	17,000	282,000	939	31,100
	90,100	313,700	3,789	36,550
26 Contingent liabilities				
		Group		MEPC
	1974	1973	1974	1973
	£'000	£'000	£'000	£'000
Uncalled capital on investments in subsidiary companies		_	985	963
Guarantees	1,350	1,350	59,763	50,176

# 27 Exchange rates

Other

The rates used for converting the assets, liabilities and results of subsidiary companies are as follows:

		1974	1973
Canada	$\pounds 1 = \$(Can)$	2.30	2.40
U.S.A.	$\pounds 1 = \$(US)$	2.35	2.40
Australia	$\pounds 1 = \$(A)$	1.80	1.60
Zambia	$\pounds 1 = K$	1.49	1.55
Netherlands	$\mathcal{L}_1 = Hfl$	6.30	6.10
Belgium	£1 = B.Fr.	92.50	89.00
West Germany	$\mathcal{L}_1 = \mathrm{Dm}.$	6.20	5.83
France	$f_{\cdot}1 = F.Fr.$	11.10	-

237

1,587

1,350 60,748

51,139

# Report of the auditors to the members of MEPC Limited

We have audited the books and records of MEPC Limited for the year ended 30 September 1974. The foregoing accounts have been properly prepared in accordance with the provisions of the Companies Acts, 1948 and 1967. Certain of the subsidiaries and associated companies have been audited by other firms of accountants. As explained in note 1, the directors are of the opinion that it is impracticable to quantify the amount of capital gains tax which might arise if the investment properties were realised at the amounts at which they stand in the accounts.

Subject only to the above reservation, in our opinion these accounts when read in conjunction with the explanation given in the directors' report concerning the valuation of the group's investment portfolio give a true and fair view of the state of affairs of the company, and of the state of affairs and profit of the company and its subsidiaries so far as concerns the members of the company.

Thomson McLintock & Co Chartered Accountants

70 Finsbury Pavement, London EC2A 1SX

5 December 1974.

# Comparative Information 1965-1974 (in £'000)

Group	revenue	account
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	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965
Gross revenue	47,230	38,773	29,500	27,028	25,496	12,987	8,854	7,509	6,409	5,552
Net revenue before			. ,	, , ,	,	,				
taxation	14,137	14,863	13,578	10,431	9,065	5,692	4,440	3,767	3,325	2,957
Taxation	8,068	5,826	5,458	4,082	3,836	2,535	1,747	1,458	1,566	1,554
Net revenue attributable to ordinary										
shareholders	5,445	8,515	7,734	5,973	4,896	2,859	2,392	2,070	1,589	1,266
Ordinary dividends	4,179	4,043	5,354	5,092	4,115	2,199	1,877	1,838	1,329	1,035
Dividends per share (note 2)	4·0p	4·0p	5·5p	5·2p	4·2p	2·9p	2·8p	2·7p	2·6p	2·6p
Group balance sheet										
Investment properties at valuations or cost	606,563	555,191	352,413	229,645	242,133	152,661	82,912	73,524	66,076	58,332
Loan capital	353,137	286,969	198,711	146,085	135,707	88,594	41,049	34,097	28,879	24,804
Share capital and reserves:										
Ordinary capital	26,291	25,297	25,015	24,246	24,208	16,917	15,319	15,319	15,319	15,319
Preference capital	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168	2,168
Capital reserves	247,608	255,515	149,210	90,121	82,241	66,042	15,416	14,727	14,535	14,004
Revenue reserves	9,745	9,073	4,933	2,867	2,257	1,680	1,154	897	868	771
Total share capital and reserves	285,812	292,053	181,326	119,402	110,874	86,807	34,057	33,111	32,890	32,262

# Notes

- 1 Because of the provisions of the Finance Act, 1965, the figures given for 1965 in respect of taxation, revenue available for ordinary dividends and reserves and ordinary dividends are not comparable with later years.
- 2 The dividends per share have been adjusted for scrip issues.
- 3 The increases in the issued ordinary share capital resulted from the following (in £'000):

1974	1973	1972	1971	1970	1969
441			38	98	508
				1,692	
553	282	675		5,501	1,090
		94			
994	282	769	38	7,291	1,598
	553	553 282	441 553 282 675 94	441       38         553       282       675         94       94	441 38 98 1,692 553 282 675 5,501 94

# Principal Subsidiary and Associated Companies

Country of incorporation Name of company	Ordinary capital % held by MEPC Group
United Kingdom	WEI C Gloup
Principal Subsidiaries	
Cavendish Properties Limited	51
Fairfield Properties Company (Mayfair) Holdings Limited	100
Houldsworth Properties Limited	100
The House and Land Syndicate Limited	100
International Consolidated Investments Limited	100
J. Sanders & Sons (Holdings) Limited	†100
Kings Head Hotel (Darlington) Limited	100*
Kingsley Investment Trust Limited	100
The London County Freehold and Leasehold Properties Limited	100
London County Properties (Developments) Limited	100
London Land and Property Company Limited	100
The Metropolitan Railway Surplus Lands Company Limited	100
The Manchester Commercial Buildings Company Limited	100
MEPC Developments Limited	100
MEPC Finance Limited	100
MEPC Guildford Properties Limited	100
MEPC Housing Limited	100
MEPC Mayfair Properties Limited	100
MEPC Munich Limited	100
MEPC Projects Limited	100
MEPC-Reed Properties Limited	51
MEPC Westminster Properties Limited	100
Oxenford Properties Limited	67
Percy Street Investments Limited	67
Property Development Consortium Limited	95
Threadneedle Property Company Limited	65
T. M. Locke Limited	100*
Town Investments Limited	100
Wesley Estates Limited	100
West Riding House Limited	100
Associates	
Bredwood Investments Limited	27*
County Palatine Developments Limited	27*
Currie Investments Limited	25
MEPC Glasgow Limited	50
Metrobarn Limited	†50
Newton Street Investments Limited	50*
Metrolands-Victoria Investments Limited	50*
Shaftesbury Land & Building Company Limited	50
Torminster Properties Limited	50
•	

<sup>\*</sup>Ordinary capital held in whole or part other than by MEPC Limited. †The accounts of companies marked † above have been included in the group accounts at accounting dates varying from 30 June 1974 to 31 August 1974.

Country of incorporation Name of company	Ordinary capital % held by MEPC Group
Australia	
Subsidiaries	
MEPC (Holdings) Pty Limited	100
MEPC Australia Limited	94*
Association	
Associates Middle Harbour Investments Limited	125★
Widdle Harbour investments Limited	†35*
Belgium	
Immobilia S.A.	94*
S.A. Galeries Rogier	†75
5.71. Galeries Rogici	(1)
Canada	
	66
MEPC Canadian Properties Limited	00
France	100
MEPC S.A.	100
La Maison de Suede S.A.	†79
Ireland	
MEPC Ireland Limited	90
Luxembourg	
Europaische Bautrager und Wirtschaftsgesellschaft AG	†65
Netherlands	
Metropolitan Estate and Property International NV.	100
United States	
MEPC American Properties Inc.	. 89*
MEPC Hawaii Limited	94*
MEPC Kahala Limited	94*
Rhodesia	
London County Properties of Rhodesia (PVT) Limited	100
Zambia	
London County Properties of Africa Limited	100

<sup>\*</sup>Ordinary capital held in whole or part other than by MEPC Limited.
†The accounts of companies marked † above have been included in the group accounts at accounting dates varying from 30 June 1974 to 31 August 1974.



